NorthNet Library System

Steering Committee

Agenda

Thursday, April 4, 2013

2:30 PM - 4:30 PM

| | 1. | Welcome and Roll Call | Jennifer Baker, Chair |
|--------|----|-----------------------------------------------------------|-----------------------|
| | 2. | Public invited to address the committee | |
| ACTION | 3. | Approval of the Agenda | Jennifer Bake |
| ACTION | 4. | Consent Calendar A. Minutes from October 3, 2012 Meeting | Jane Light |
| ACTION | 5. | FY11/12 Audit | Donna Truong |
| | 6. | Financial Statements through 3/28/13 | Donna Truong |
| ACTION | 7. | FY12/13 Budget Adjustments | Donna Truong |
| ACTION | 8. | PLS FY13/14 Contract | Donna Truong |
| ACTION | 9. | NorthNet Membership Dues FY 2013/2014 | Donna Truong |
| | 10 | . Delivery Contracts | Donna Truong |
| | 11 | . Database renewal | Donna Truong |
| ACTION | 12 | . Direction to staff for Preparation of FY13/14 Budget | Jane Light |
| | 13 | . Adjourn | |
| | | | |

Meetings to be public; attendance by phone

Ralph M. Brown Act

Section 54953

(3) If the legislative body of a local agency elects to use teleconferencing, it shall post agendas at all teleconference locations and conduct teleconference meetings in a manner that protects the statutory and constitutional rights of the parties or the public

appearing before the legislative body of a local agency. Each teleconference location shall be identified in the notice and agenda of the meeting or proceeding, and each teleconference location shall be accessible to the public.

A reminder for all Steering Committee members: All votes must be by roll call. If a member is not in a location that provides access to the public the member may not participate or vote.

Meeting Locations

Audio Conference Details: Participant Code: 325220

Conference Number: US: 1-888-450-5996

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NorthNet Library System

Steering Committee Meeting

Minutes (Unapproved)

Wednesday, October 3, 2012

 Welcome and Roll Call Jennifer Baker, Chair Meeting called to order by Chair Jennifer Baker at 2:35 PM via Adobe Connect

Present were Steering Committee members Chair Jennifer Baker (St Helena Public Library), Vice-Chair Michael Perry (Siskiyou County Library) Jeanne Amos (El Dorado county Library), Jessica Hudson (Nevada County Library), Mel Lightbody (Butte County Library); Diane Smikahl (Benicia Public Library), Jody Meza (Orland Free Library). Also present were Donna Truong, Terry Jackson, and Jane Light, all of the Peninsula Library System, administrative services contractor.

- 2. Public invited to address the committee None
- 3. Approval of the Agenda Agenda was approved unanimously. M by Smikahl, S by Lightbody.
- 4. Consent Calendar J

A. Minutes from February 9, 2012 Meeting Minutes of the February 9, 2012 meeting were noted and filed. Steering Committee membership had changed effective July 1. Only three people who attended that meeting were present.

5. News from the State Library
No report

Darla Gunning

6. Recommendations re FY12/13 Budget Allocations Jennifer Baker Chair Baker reviewed the September 27 memo included with the agenda packet "NorthNet FY2012/13 Budget Allocations" (attached). The Steering Committee was charged by the Administrative Council with making recommendations regarding adjustments and amendments to the adopted NLS budget due to the addition of CLSA funding after the Council adopted the fiscal year budget.

Discussion ensued. Overdrive augmentation funding should benefit all CLSA eligible (public) libraries. The suggested total of \$42,368 is approximately \$1,000 per public library member. The Library-To-Go Overdrive group can recommend how the funds can

be disbursed so that the libraries using Overdrive but not part of that group can benefit.

The Sonoma County Library proposal for funding for piloting open source ILL fulfillment software was discussed. Jennifer Baker was charged with discussing the proposal with Sonoma County Librarian Sandy Cooper and making a recommendation to the full Administrative Council about funding for it.

Smikahl moved and Perry seconded accepting the recommendations with the modification that Baker make a recommendation about Sonoma County's ILL Fulfillment proposal. Passed Unanimously.

- 7. Parameters for Innovation and Staff Development Grants General parameters included with the agenda packet for these two types of grants, recommended for one-time funding, were discussed. Approval was moved by Amos and seconded by Smikahl and passed unanimously.
- 8. FY13/14 Legacy System Administration Chair Baker reminded Steering Committee members that the functions and costs involved in administering the remaining Legacy Systems business is included in the FY2012/13 budget but may not be in the FY2013/14 and each System may need to contract separately for those.
- 9. Adjourn Meeting adjourned at 4:20 PM.



JJACPA, Inc.

A Professional Accounting Services Corp.

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Administrative Council Northnet Library System San Mateo, California

We have audited the basic financial statements of Northnet Library System (NLS) as of and for the year ended June 30, 2012, and have issued our report thereon dated February 28, 2013. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

Management of NLS is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered NLS's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of NLS's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of NLS's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether NLS's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Administrative Council, others within the entity and is not intended to be and should not be used by anyone other than these specified parties.

February 28, 2013

JJACPA, Inc.

JJACPA, Inc.

NORTHNET LIBRARY SYSTEM BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2012

Northnet Library System Basic Financial Statements For the year ended June 30, 2011

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INDEPENDENT AUDITOR'S REPORT

To the Administrative Council of the Northnet Library System San Mateo, California

We have audited the accompanying basic financial statements of the Northnet Library System ("NLS"), as of and for the year ended June 30, 2012, as listed in the foregoing table of contents. These basic financial statements are the responsibility of NLS's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to previously present fairly, in all material respects, the financial position of NLS as of June 30, 2012, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated February 28, 2013 on our consideration of NLS's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal controls over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

To the Administrative Council of the Northnet Library System San Mateo, California Page 2

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3–8 and 24 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

JJACPA, Inc.
JJACPA, Inc.

February 28, 2013

Management's Discussion and Analysis

This section of the Northnet Library System's (NLS) basic financial statements presents management's discussion and analysis of NLS's financial performance during the fiscal year ended June 30, 2012. Since this management's discussion and analysis is designed to focus on current activities, resulting change, and current known facts, please read it in conjunction with NLS's basic financial statements (pages 10 and 11) as well as the footnotes to the financial statements (pages 13 - 22).

Financial Highlights

At June 30, 2012, NLS ended the year with a net asset balance of \$124,782 which is an increase of \$854,410 over the net asset balance at June 30, 2011 of (\$729,628). The increase is primarily the result of the write down of the OPEB liability reported in the prior year. A description of the one-time adjustment can be found in Note 9 to the financial statements on page 21.

Using This Report

In June 1999, the Governmental Accounting Standards Board (GASB) released Statement No. 34, Basic Financial Statements -- and Management's Discussion and Analysis -- for State and Local Governments. Changes in Statement No. 34 require a comprehensive one-line look at the entity as a whole and capitalization of assets and depreciation. The major reconciling items necessary were capitalization and depreciation of capital assets and inclusion of long-term liabilities. NLS has selected the single governmental fund (General Fund) presentation since this reflects the most concise and easily readable presentation for NLS's operations.

The annual financial statements include the Independent Auditor's Report, this management's discussion and analysis, the basic financial statements, and notes to basic financial statements and required supplementary information.

Financial Analysis of NLS as a Whole

Net Assets As of June 30, 2012 and 2011

| | 2012 | 2011 | Increase Decrease) | Percent Change |
|----------------------------------|---------------|-----------------|-----------------------|-------------------|
| Assets: Current Assets | \$ 658,320 | \$ 1,301,598 | \$ (643,278) | -49% |
| Non-Current assets | - | 15,411 | (15,411) | -100% |
| Total Assets | 658,320 | 1,317,009 | (658,689) | -50% |
| Liabilities | | | | |
| Current Liabilities | \$ 533,538 | \$ 313,510 | 220,028 | 70% |
| Non-Current Liabilities | | 1,733,127 | (1,733,127) | -100% |
| Total Liabilities | 533,538 | 2,046,637 | (1,513,099) | -74% |
| Net Assets | | | | |
| Invested in capital assets | - | 18,350 | (18.350) | -100% |
| Restricted | - | 558,071 | (558,071) | -100% |
| Unrestricted | 124,782 | (1,306,049) | 1,430,831 | -110% |
| Total Net Assets | 124,782 | (729,628) | <u>85</u> 4,410 | -117% |
| Total Liabilities and net assets | \$ 658,320 | \$ 1,317,009 | \$ (658,689) | -50% |

This schedule is prepared from NLS's Statement of Net Assets, which is presented on an accrual basis of accounting whereby assets are capitalized and depreciated.

Net assets at June 30, 2012, of \$124,782, consisted of amounts available for operations.

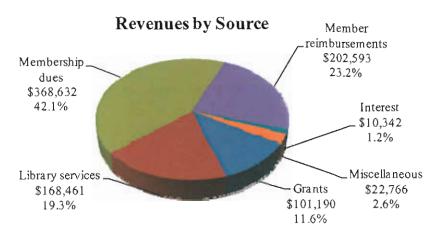
Financial Analysis of NLS as a Whole, Continued

Operating Results For the year ended June 30, 2012 and 2011

| | | | | Increase | Percent |
|-------------------------------------------|-----------------|-----------------|----|-------------|---------|
| | 2012 | 2011 | (| Decrease) | Change |
| Operating expenses: | \$ 1,737,290 | \$ 2,333,256 | \$ | (595,966) | -26% |
| Program revenue: | | | | | |
| Grants | 101,190 | 1,125,526 | | (1,024,336) | -91% |
| Library services | 168,461 | 350,242 | | (181,781) | -52% |
| Membership dues | 368,632 | 148,124 | | 220,508 | 149% |
| Member reimbursements | 202,593 | 280,781 | | (78,188) | -28% |
| Total Program Revenue | 840,876 | I,904,673 | | (1,063,797) | -56% |
| Net operating expenses | 896,414 | 428,583 | | 467,831 | 109% |
| General revenue: | | | | | |
| Interest | 10,342 | 10,950 | | (608) | -6% |
| Miscellaneous | 22,766 | 4,034 | | 18,732 | 464% |
| Gain (loss) on disposal of capital assets | (15,411) | | | | 100% |
| Total general revenue | 17,697 | 14,984 | | 2,713 | 18% |
| Special Item: | | | | | |
| Write-off of OPEB Liability | 1,733,127 | | | 1,733,127 | 100% |
| Increase in net assets | 854,410 | (413,599) | | 1,268,009 | -307% |
| Net assets (deficit): | | | | | |
| Beginning of year | (729,628) | (316,029) | | (413,599) | |
| End of year | \$ 124,782 | \$ (729,628) | \$ | 854,410 | -117% |

In fiscal 2012, program revenues were primarily from member contributions, which consisted of \$368,632. General revenues consisted of miscellaneous and interest revenue.

The following is a graphic illustration of revenues by source for the year ended June 30, 2012:



Financial Analysis of NLS as a Whole, Continued

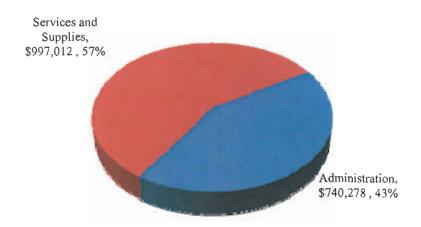
Operating Expenses
For the year ended June 30, 2012 and 2011

| | 2012 | 2011 | Increase Decrease | Percent Change_ |
|--------------------------|-----------------|-----------------|----------------------|--------------------|
| Operating expense: | | | | |
| Administration | \$ 740,278 | \$ 1,016,102 | \$ (275,824) | -27% |
| Services and Supplies | 997,012 | 1,314,215 | (317,203) | -24% |
| Depreciation | | 2,939 | (2,939) | -100% |
| Total operating expenses | \$ 1,737,290 | \$ 2,333,256 | \$ (595,966) | -26% |

Operating expenses in the amount of \$1,737,290 were split amongst two major categories; administration and services and supplies.

The following is a graphic illustration of operating expenses for the year ended June 30, 2012:

Operating Expenses



Financial Analysis of NLS as a Whole, Continued

Analysis of Net Assets As of June, 2012 and 2011

| | 2012 | | 2011 | ncrease Decrease) | Percent Change |
|----------------------------|-------------|-----|-------------|--------------------------|-------------------|
| Net Assets (Deficit) | | | | | |
| Invested in capital assets | \$ - | \$ | 18,350 | \$ (18,350) | -100% |
| Restricted: | | | | | |
| Equipment replacement | - | | 82,148 | (82,148) | -100% |
| Retriement benefits | - | | 129,447 | (129,447) | -100% |
| Future Commitments | ~ | | 346,476 | (346,476) | -100% |
| Unrestricted | 124,782 | | (1,306,049) | 1,430,831 | 110% |
| Total | 124,782 | \$_ | (729,628) | \$ 854,410 | 117% |

The increase in net assets of \$854,410 is primarily due to the reduction in the OPEB liability.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

In considering NLS's Budget for fiscal year 2012-2013 the Administrative Council and management used the following criteria:

The key assumptions in our revenue forecast were:

- 1. Interest earnings should be approximately the same.
- 2. State library and membership fees are expected to be approximately the same.

Continuing items specifically addressed in the budget were:

Concern over possible State budget reductions, especially in the CLSA category, and avoiding further excesses of service costs over revenues.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES (Continued)

The adopted budget for the new fiscal year of 2011-2012 was \$596,587 and is summarized as follows:

| | FY | 2012-13 | F | Y 2011-12 | Percentage Change |
|-----------------------|----|---------|----|-----------|----------------------|
| Expenditures: | | | | | |
| Administration | \$ | 97,448 | \$ | 293,254 | -67% |
| Services and supplies | | 499,139 | | 1,019,528 | -51% |
| Total Expenditures | | 596,587 | | 1,312,782 | -55% |
| Total Budget | \$ | 596,587 | \$ | 1,312,782 | -55% |

- 1. <u>Administration</u> Shows a decrease of approximately 67%, which is due to the change in administration of NLS.
- 2. <u>Services and Supplies</u> Shows a decrease of approximately 61% due to a reduction in services as a result of a decrease in CLSA funding.

The following is a graphic illustration of appropriations for 2011-12:

Budgeted Expenditures



Contacting NLS

This financial report is designed to provide our customers and creditors a general overview of NLS's finances and to demonstrate NLS's accountability for the money it receives and is allocated to it. If you have questions about this report, contact the Northnet Library System, 2471 Flores Street, San Mateo, CA 94403, telephone number (650) 349 5538.

BASIC FINANCIAL STATEMENTS

Northnet Library System Governmental Funds Balance Sheet/Statement of Net Assets June 30, 2012

| | General Fund | | Adjustments (Note 7) | | Statement of Net Assets | |
|------------------------------------------|-----------------|---------|----------------------|-----------|-------------------------|---------|
| ASSETS | | | | | | |
| Cnrrent | | | | | | |
| Cash and investments: | Φ. | C40 C20 | Φ. | | | (40.620 |
| Available for operations | \$ | 640,638 | \$ | - | \$ | 640,638 |
| Accounts receivable | | 17,682 | | | | 17,682 |
| Total assets | | 658,320 | \$ | | | 658,320 |
| LIABILITIES AND FUND BALANCES | | | | | | |
| Liabilities: | | | | | | |
| Current | | | | | | |
| Accounts payable and accrued liabilities | \$ | 37,146 | \$ | - | \$ | 37,146 |
| Deposits payable | | 496,392 | | | | 496,392 |
| Total liabilities | | 533,538 | | <u> </u> | | 533,538 |
| Fund balances/Net assets: | | | | | | |
| Unassigned, reported in: | | | | | | |
| General fund | | 124,782 | | (124,782) | | |
| Total fund balances | | 124,782 | | (124,782) | | |
| Total liabilities and fund balances | | 658,320 | | | | |
| NET ASSETS | | | | | | |
| Unrestricted (Deficit) | | | | 124,782 | | 124,782 |
| Total net assets | | | \$ | 124,782 | | 124,782 |
| Total liabilities and net assets | | | | | \$ | 658,320 |

The accompanying notes are an integral part of these basic financial statements

Northnet Library System Statement of Governmental Fund Revenues, Expenditures, and Changes in Fund Balances/Statement of Activities

For the year ended June 30, 2012

| | General Fund | | | justments Note 8) | Statement of Activities | |
|-------------------------------------------|-----------------|-----------|----|----------------------|-------------------------|-----------|
| EXPENDITURES/EXPENSES: | | | | | | |
| Administration | \$ | 776,969 | \$ | (36,691) | \$ | 740,278 |
| Services and supplies | | 997,012 | | | | 997,012 |
| Total expenditures/expenses | | 1,773,981 | | (36,691) | | 1,737,290 |
| REVENUES: | | | | | | |
| Program revenues: | | | | | | |
| Grants | | 101,190 | | - | | 101,190 |
| Library services | | 168,461 | | - | | 168,461 |
| Membership dues | | 368,632 | | - | | 368,632 |
| Member reimbursments | | 202,593 | | <u> </u> | | 202,593 |
| Total program revenues | 840,876 | | | | | 840,876 |
| Net program expense | | 933,105 | | (36,691) | | 896,414 |
| General revenues: | | | | | | |
| Interest | | 10,342 | | - | | 10,342 |
| Miscellaneous | | 22,766 | | - | | 22,766 |
| Gain (loss) on disposal of capital assets | | | | (15,411) | | (15,411) |
| Total general revenues | | 33,108 | | (15,411) | | 17,697 |
| SPECIAL ITEM: | | | | | | |
| Write-off of OPEB liability | | - | | 1,733,127 | | 1,733,127 |
| REVENUES OVER (UNDER) | | | | | | |
| EXPENDITURES | | (899,997) | | | | |
| CHANGE IN NET ASSETS | | | | 1,754,407 | | 854,410 |
| FUND BALANCES/NET ASSETS: | | | | | | |
| Beginning of the year | | 1,024,779 | | (1,754,407) | | (729,628) |
| End of the year | \$ | 124,782 | \$ | _ | \$ | 124,782 |

The accompanying notes are an integral part of these basic financial statements

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Northnet Library System ("NLS") is a Joint Powers Agency under Government Code Section 6500 et. seq. established on January 9, 2009 which began operations on July 1, 2009 through a Joint Powers Agreement entered into on May 8, 2009 by the North Bay Cooperative Library System, Mountain Valley Library System and the North State Cooperative Library System. NLS is a library services organization which has the powers necessary to establish, improve and extend library services held by its members and those powers designated in Government Code Section 6508. No single member controls NLS. NLS also delivers library materials to members, provides research services and general education workshops, and training seminars for its members.

NLS is governed by an Administrative Council composed of all of the library directors of library agencies therein. Oversight responsibility, the ability to conduct independent financial affairs, issue debt instruments, approve budgets, and otherwise influence operations and account for fiscal matters is exercised by NLS's Administrative Council. NLS is a separate reporting entity for financial reporting purposes and the accompanying basic financial statements reflect the assets, liabilities, fund balances/net assets, revenues, and expenditures/expenses of NLS only.

The Peninsula Library System (PLS) acts as fiscal agent and Treasurer/Controller for NLS and acts as the depository and has custody of the money of NLS and performs those duties required by Government Code sections 6505 and 6505.5. PLS took over these duties on July 1, 2012. More information regarding the contract with PLS is located in Note 5.

The financial statements of NLS have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant policies:

In June 1999, the GASB released Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments. NLS has selected the single governmental fund (General Fund) presentation since this reflects the most concise and easily readable presentation for NLS's operations.

A. Reporting Entity

As defined by GASB Statement No.39, *The Financial Reporting Entity*, NLS is not financially accountable for any other entity other than itself, nor are there any other entities for which the nature and significance of their relationship with NLS are such that exclusion would cause NLS's financial statements to be misleading or incomplete.

In addition, based upon the above criteria, NLS is not aware of any entity which would be financially accountable for NLS which would result in NLS being considered a component of the entity.

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued

B. Basis of Accounting

The fund-based financial statement columns (Governmental Funds column) on Pages 10 and 11 are accounted for using the modified accrual basis of accounting and reflect balances for NLS's General Fund. This funds revenues are recognized when they become measurable and available as net current assets. Measurable means the amount of the transaction can be determined and available means the amount is collectible within the current period or soon enough thereafter (generally sixty days) to be used to pay liabilities of the current period. Amounts, which could not be measured or were not available, were not accrued as revenue in the current fiscal year. The Statements of Net Assets and Activities columns on Pages 10 and 11 have been prepared on the accrual basis of accounting whereby all revenues are recorded when earned and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

C. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

D. Budgets

Budgets are prepared on the modified accrual basis of accounting, in which capital assets acquired are recorded as expenditures and depreciation is not recorded.

NLS follows these procedures in establishing the budgetary data reflected in the financial statements:

- By June 30, the proposed budget is presented to the Administrative Council to review and approve for the year commencing July 1. The operating budget includes proposed expenditures and the means of financing them.
- The budget is legally enacted through passage of a motion during a Administrative Council meeting prior to year-end.
- Formal budgeting is employed as a management control device during the year for the general fund.
- Budgets for the General Fund are adopted on a basis consistent with accounting principles generally accepted in the United States of America.

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued

D. Budgets, continued

The legal level of a budgetary control, the amount to which budget should not be exceeded, is the program level.

Budgeted amounts are as originally adopted or as amended by the Administrative Council. Individual amendments were not material in relation to the original appropriations.

E. Cash and Investments

NLS pools cash and investments from all funds for the purpose of increasing income through investment activities. Highly liquid money market investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Market value is used as fair value for those securities for which market quotations are readily available.

2. CASH AND INVESTMENTS

Investment in the Sonoma County Treasurer's Investment Pool

NLS's cash is pooled with the Sonoma County Treasurer, who acts as a disbursing agent for NLS. The fair value of NLS's investment in this pool is reported in the accompanying financial statements at amounts based upon NLS's pro-rata share of the fair value provided by the Treasury Pool for the entire Treasury Pool portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on accounting records maintained by the Treasury Pool, which are recorded on an amortized cost basis. Interest earned on investments pooled with the County is allocated quarterly to the appropriate fund based on its respective average daily balance for that quarter. The Treasury Oversight Committee has regulatory oversight for all monies deposited into the Treasury Pool.

As of June 30, 2012, NLS's share of the change in fair value of investments was .039% of the County pool.

Investment Guidelines

NLS's pooled cash and investments are invested pursuant to investment policy guidelines established by the County Treasurer and approved by the Board of Supervisors. The objectives of the policy are, in order of priority: safety of capital, liquidity and maximum rate of return. The policy addresses the soundness of financial institutions in which the County will deposit funds, types of investment instruments as permitted by the California Government Code 53601, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

A copy of the Treasury Pool investment policy is available upon request from the Sonoma County Treasurer at 585 Fiscal Drive, Suite 100, Santa Rosa, California, 95403-2871.

2. CASH AND INVESTMENTS, Continued

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value is to changes in market interest rates. As a means of limiting its exposure to fair value losses arising from rising interest rates, one of the ways that the Treasury Pool manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturing evenly over time as necessary to provide the cash flow and liquidity needed for operations.

As of June 30, 2012, approximately 28% of the securities in the Treasury Pool had maturities of one year or less. Of the remainder, only 5% had a maturity of more than five years.

Disclosures Relating to Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The Treasury Pool does not have a rating provided by a nationally recognized statistical rating organization.

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the Treasury Pool's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits and securities lending transactions:

- The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by depository regulated under state law. The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies.
- The California Government Code limits the total of all securities lending transactions to 20% of the fair value of the investment portfolio.

With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities through the use of mutual funds or government investment pools (such as the Treasury Pool).

2. CASH AND INVESTMENTS, Continued

Concentration of Credit Risk

The investment policy of the County contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by the California Government Code.

3. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2012, was as follows:

| | Balance July 1, 2011 | | | | itions | stments/ eletions | Balance June 30, 2012 | |
|--------------------------|----------------------|----------|----|---|----------------|--------------------------|-----------------------|--|
| Computer equipment | \$ | 91,299 | \$ | | \$ (91,299) | \$ | | |
| Total capital assets | | 91,299 | | - | (91,299) | | - | |
| Accumulated depreciation | | (75,888) | | | 75,888 | | | |
| Net capital assets | \$ | 15,411 | \$ | | \$ (15,411) | | | |

NLS disposed of all its capital assets by June 30, 2012. The disposed assets had no salvage value. NLS recorded a loss on the disposal of \$15,411. Management of NLS does not intend to replace the disposed assets

4. DEPOSITS PAYABLE

NLS records payments for services not yet rendered as deposits payable. The deposits payable balance consists of payments made by member systems. The balance at June 30, 2012 consists of the following contributions:

| North Bay Cooperative Library System | \$ 281,088 |
|----------------------------------------|---------------|
| North State Cooperative Library System | 3,505 |
| Mountain Valley Library System | 211,799 |
| Total deposits payable: | \$ 496,392 |

5. FUND BALANCES/NET ASSETS

Fund Balances consist of the following: Nonspendable, restricted, committed, assigned and unassigned. Nonspendable fund balance consists of investments that will not convert to cash soon enough to affect the current period. Restricted fund balance consists of resources that are subject to externally enforceable legal restrictions imposed by parties altogether outside the government. Committed fund balance consists of amounts that can only be used for specific purposes pursuant to constraints imposed by a formal action of NLS's highest level of decision-making authority. Assigned fund balance consists of amounts where intent is expressed by the governing body itself or a body or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes. Unassigned amounts represent fund balance in the general fund in excess of nonspendable, restricted, committed and assigned fund balance. Currently, the NLS uses only the unassigned category.

Northnet Library System Notes to Basic Financial Statements, Continued For the year ended June 30, 2012

5. FUND BALANCES/NET ASSETS, Continued

 Unassigned
 124,782

 Total
 \$ 124,782

Net assets consist of unrestricted amounts. Unrestricted amounts reflect balances available for current operations. At June 30, 2012, NLS had only an unrestricted balance:

| | Ne | et Assets |
|--------------|----|-----------|
| Unrestricted | | 124,782 |
| Total | \$ | 124,782 |

Excess of expenditures over appropriations

Expenditures exceeded appropriations for administration by \$483,715 for the year ended June 30, 2012. NLS funded the excess with residual fund balance.

6. INSURANCE

NLS purchases catastrophic liability insurance to protect itself from unforeseen losses utilizing a premium based policy.

7. EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND BALANCE SHEETS AND THE STATEMENTS OF NET ASSETS

"Total fund balances" of NLS's Governmental funds of \$124,782 does not differ from "net assets" of governmental activities of \$124,782, reported in the Statement of Net Assets. A difference may occur from the long-term economic focus of the statement of net assets versus the current financial resources focus of the Governmental funds balance sheets. As of June 30, 2012 there was no difference between the long-term economic focus of the statement of net assets and the current financial resources focus of the Governmental funds balance sheets. Any effects of this difference would be illustrated below:

Balance Sheet/Statement of Net Assets

| | Reclassifications | | | | | |
|--------------------------------|-------------------|---------|---------------------|---|----------------------------|---------|
| | GeneralFund | | and Eliminations | | Statement of Net Assets | |
| Assets: | | | | | | |
| Cash and investments | \$ | 640,638 | \$ | - | \$ | 640,638 |
| Accounts receivable | | 17,682 | | - | | 17,682 |
| Interest receivable | | - | | - | | - |
| Prepaid items | | - | | - | | - |
| Capital assets | | | | | | |
| Total assets | \$ | 658,320 | \$ | | \$ | 658,320 |
| Liabilities | | | | | | |
| Accounts payable | \$ | 37,146 | \$ | - | \$ | 37,146 |
| Deposits payable | | 496,392 | | | | 496,392 |
| Total Liabilities | | 533,538 | | - | | 533,538 |
| Fund Balances/Net Assets | | | | | | |
| Total Fund balances/net assets | | 124,782 | | | | 124,782 |
| Total liabilities and fund | | | | | | |
| balances/net assets | \$ | 658,320 | \$ | | \$ | 658,320 |

8. EXPLANATION OF DIFFERENCES BETWEEN GOVERNMENTAL FUND OPERATING STATEMENTS AND THE STATEMENT OF ACTIVITIES

The "net change in fund balances" for Governmental funds (\$899,997) differs from the "change in net assets" for governmental activities of \$854,410 reported in the Statement of Activities. The differences are primarily from NLS not incurring any long term liabilities and disposing of its capital assets. The effect of the difference is illustrated below:

| EXPENDITURES/EXPENSES: Retination and operations Find Bilantions of Methassets Administration and operations 776,969 (36,691) 740,278 Member service 997,012 - 997,012 Total expenditures/expenses 1,773,981 (36,691) 1,737,290 REVENUES Frogram revenues Grants 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 202,593 Member reimbursements 202,593 - 840,876 Net program expense 933,105 (36,691) 896,414 Meineral revenue 10,342 - 10,342 General revenue 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) 17,697 Total general revenues 33,108 (15,411) 17,597 REVENIL ITEM: Write-off of OPEB liability - 1,733,127 | | General | | | and | | tement of |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|---------|-----------|----------------|-------------|------------|-----------|
| Administration and operations 776,969 (36,691) 740,278 Member service 997,012 - 997,012 Total expenditures/expenses 1,773,981 (36,691) 1,737,290 REVENUES Program revenues 5 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 1 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: - 1,733,127 1,733,127 REVENUES OVER (UNDER) - 1,754,407 854,410 | | | Fund | Eliminations 1 | | Net Assets | |
| Member service 997,012 - 997,012 Total expenditures/expenses 1,773,981 (36,691) 1,737,290 REVENUES Program revenues 0 - 101,190 - 101,190 - 101,190 - 168,461 - 168,461 - 168,461 - 168,461 - 368,632 - 368,632 - 368,632 - 368,632 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 202,593 - 840,876 - 840,876 - 840,876 - 840,876 - 894,414 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 - 10,342 | EXPENDITURES/EXPENSES: | | | | | | |
| Total expenditures/expenses 1,773,981 (36,691) 1,737,290 REVENUES Program revenues 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 1nterest 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: ** ** 1,733,127 1,733,127 REVENUES OVER (UNDER) ** 1,754,407 854,410 EXPENDITURES (899,997) ** 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,6 | Administration and operations | \$ | 776,969 | \$ | (36,691) | \$ | 740,278 |
| REVENUES Program revenues 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 1 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: - 1,733,127 1,733,127 REVENUES OVER (UNDER) - 1,733,127 1,733,127 REVENUES OVER (UNDER) (899,997) - 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | Member service | | 997,012 | | <u> </u> | | 997,012 |
| Program revenues Grants 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue Interest 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) | Total expenditures/expenses | | 1,773,981 | | (36,691) | | 1,737,290 |
| Grants 101,190 - 101,190 Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Vrite-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,754,407 854,410 Beginning of the year 1,024,779 (1,754,407) (729,628) | REVENUES | | | | | | |
| Library Services 168,461 - 168,461 Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Vrite-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,754,407 854,410 Beginning of the year 1,024,779 (1,754,407) (729,628) | Program revenues | | | | | | |
| Membership dues 368,632 - 368,632 Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: - 1,733,127 1,733,127 REVENUES OVER (UNDER) - 1,733,127 1,733,127 EXPENDITURES (899,997) - 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | Grants | | 101,190 | | - | | 101,190 |
| Member reimbursements 202,593 - 202,593 Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue Interest 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | Library Services | | 168,461 | | - | | 168,461 |
| Total program revenues 840,876 - 840,876 Net program expense 933,105 (36,691) 896,414 General revenue 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Vrite-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) (899,997) 1,754,407 854,410 EXPENDITURES (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) | Membership dues | | 368,632 | | - | | 368,632 |
| Net program expense 933,105 (36,691) 896,414 General revenue 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Vrite-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) (899,997) 1,754,407 854,410 EXPENDITURES (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) | Member reimbursements | | 202,593 | | | | 202,593 |
| Interest 10,342 - 10,342 | Total program revenues | | 840,876 | | | | 840,876 |
| Interest 10,342 - 10,342 Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Vrite-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) (899,997) 1,754,407 854,410 EXPENDITURES (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | Net program expense | | 933,105 | | (36,691) | | 896,414 |
| Miscellaneous 22,766 - 22,766 Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | General revenue | | | | | | |
| Gain (loss) on disposal of capital assets - (15,411) (15,411) Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | Interest | | 10,342 | | - | | 10,342 |
| Total general revenues 33,108 (15,411) 17,697 SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | Miscellaneous | | 22,766 | | - | | 22,766 |
| SPECIAL ITEM: Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | Gain (loss) on disposal of capital assets | | | | (15,411) | | (15,411) |
| Write-off of OPEB liability - 1,733,127 1,733,127 REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | Total general revenues | | 33,108 | | (15,411) | | 17,697 |
| REVENUES OVER (UNDER) EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | SPECIAL ITEM: | | | | | | |
| EXPENDITURES (899,997) CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | - | | - | | 1,733,127 | | 1,733,127 |
| CHANGE IN NET ASSETS 1,754,407 854,410 FUND BALANCES/NET ASSETS 1,024,779 (1,754,407) (729,628) Beginning of the year 1,024,779 (1,754,407) (729,628) | | | | | | | |
| FUND BALANCES/NET ASSETS Beginning of the year 1,024,779 (1,754,407) (729,628) | | | (899,997) | | | | |
| Beginning of the year $1,024,779$ $(1,754,407)$ $(729,628)$ | | | | | 1,754,407 | | 854,410 |
| | | | | | | | |
| End of the year \$ 124,782 \$ - \$ 124,782 | Beginning of the year | | 1,024,779 | | (1,754,407) | | (729,628) |
| | End of the year | \$ | 124,782 | | | \$ | 124,782 |

Governmental funds report capital outlays as expenditures when incurred and do not report the disposal of capital assets. The economic focus of the statement of activities reports the loss on disposal of assets of \$15,411 when the assets were taken out of service. Governmental funds report compensated absences as expenditures while governmental activities recognize the long-term nature as a liability. NLS did not incur any additions to compensated absences. The reduction in administration expenditures of \$36,691 is a result of the change in the long-term compensated absences liability from the prior year. Additions and reductions of the Other Post Employment Benefit liability do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. The write-off of the OPEB liability of \$1,733,127 is reported as an addition to net assets on the on the statement of activities.

9. SPECIAL ITEM

Write-off of OPEB liability

During the fiscal year, management of NLS made the decision to write off the OPEB liability. NLS contracts with third parties to perform administrative services, and as a result, has no employees. The prior year reported OPEB liability was recorded for former employees of North Bay Cooperative Library System and North State Library System. Northnet Library System was formed as a JPA of its three member library systems and upon formation did not assume any liabilities of its member systems. This one-time adjustment increased NLS's net asset balance by \$1,733,127.

10. SUBSEQUENT EVENTS

Change in fiscal agent

For fiscal year starting July 1, 2012, NLS contracted with the Peninsula Library System (PLS), as its fiscal agent, for administrative services and/or materials. In compensation for services provided, NLS will pay \$76,000 to PLS for the year ending June 30, 2013. These amounts will be reported as administration expenses in the Statement of Activities.

Change in cash and investment policy

On September 6, 2012, NLS's cash and investments were transferred to PLS. The funds were invested according to PLS investment policy, which is approved by the Administrative Council of NLS. PLS is authorized by State statutes and Administrative Council action to invest in the following:

- United States Treasury notes, bonds, bills or certificates of indebtedness.
- Registered state warrants or treasury notes or bonds of the State of California.
- Bonds, notes, warrants or other evidences of indebtedness of any local agency within the State of California.
- Obligations issued by banks and guaranteed by federal agency or United States government-sponsored enterprise.
- Negotiable certificates of deposit or time deposits placed with commercial banks and/or savings and loan companies.
- Banker's acceptances.
- Commercial paper.
- California Local Agency Investment Fund (LAIF)

PLS invests in LAIF, an unrated pool, which limits the exposure of NLS funds to interest rate and credit risk by treating all balances as current.

10. SUBSEQUENT EVENTS, Continued

Change in cash and investment policy, continued

In accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, investments were stated at fair value using the aggregate method, which includes any adjustments recorded in interest/investment income.

Change in External Investment Pools

PLS's investments with LAIF at September 30, 2012, included a portion of the pool funds invested in structured notes and asset backed securities and similar transactions. These investments may include the following:

Structured Notes are debt securities (other than asset-backed securities) whose cash-flow characteristics (coupon rate, redemption amount, or stated maturity) depends on one or more indices and/or that have embedded forwards or options.

Asset-backed Securities, the bulk of which are mortgage-backed securities, entitle their purchaser to receive a share of the cash flows from a pool of assets such as principal and interest repayments from a pool of mortgages (such as CMOs) or credit card receivables.

As of September 30, 2012 LAIF had invested 2.25% of its funds in structured notes and asset-backed securities and similar transactions.

REQUIRED SUPPLEMENTARY INFORMATION

Budgetary Comparison Schedule General Fund For the year ended June 30, 2012

Variance

| | Budgeted | l Amounts | Actual | with Final Budget Positive | |
|---------------------------------------|--------------|--------------|-------------------|----------------------------------|--|
| | Original | Final | Amounts | (Negative) | |
| Budgetary Fund Balance, July 1, 2011 | \$ 1,024,779 | \$ 1,024,779 | \$ 1,024,779 | \$ - | |
| Resources (inflows): | | | | | |
| Grants: | | | | | |
| Federal | 99,106 | 99,106 | 93,259 | 5,847 | |
| State | 7,613 | 7,613 | 7,931 | (318) | |
| Library services | 185,270 | 185,270 | 168,461 | 16,809 | |
| Membership dues | 333,627 | 333,627 | 368,632 | (35,005) | |
| Membership reimbursements | 198,889 | 198,889 | 202,593 | (3,704) | |
| Interest | 7,407 | 7,407 | 10,342 | (2,935) | |
| Miscellaneous | 441,815 | 441,815 | 22,766 | 419,049 | |
| Amounts available for appropriation | 1,273,727 | 1,273,727 | 873,984 | 399,743 | |
| Changes to appropriations (outflows): | | | | | |
| Administration | 293,254 | 293,254 | 776,969 | (483,715) | |
| Services and supplies | 1,019,528 | 1,019,528 | 997,012 | 22,516 | |
| Total charges to appropriations | 1,312,782 | 1,312,782 | <u>1,</u> 773,981 | (461,199) | |
| Budgetary fund balance, June 30, 2012 | \$ 985,724 | \$ 985,724 | \$ 124,782 | \$ 184,723 | |

NorthNet Balance Sheet As of 3/28/2013

001 - General Fund

| - | Current Year | | |
|----------------------------------|--------------|--------------------------|---|
| Assets | | | |
| Current Assets | | | |
| Cash & Cash Equivalents | | | |
| Cash | 1,017,773.68 | | |
| Total Cash & Cash Equivalents | 1,017,773.68 | | |
| Accounts Receivable | | | |
| Accounts Receivable | 79,208.25 | | |
| Total Accounts Receivable | 79,208.25 | | |
| Total Current Assets | 1,096,981.93 | | |
| Total Assets | 1,096,981.93 | | |
| Liabilities | | | |
| Current Liabilities | | | |
| Deferred Revenue | 469,934.43 | <== 257,261.34 NBCLS | _ |
| Total Current Liabilities | 469,934.43 | 209,880.53 MVLS | 5 |
| | | 2,792.56 NSCL | 5 |
| Reserves & Fund Balance | | | |
| Fund Balance | 627,047.50 | **** \$191,570 estimated | |
| Total Reserves & Fund Balance | 627,047.50 | 6/30/13 | |
| | 4 806 804 55 | | |
| Total Liabilities & Fund Balance | 1,096,981.93 | | |

001 - General Fund 915 - LOCAL

| | | | | Total Budget \$ |
|-----------------------------|----------------|-------------------|-------------------|-----------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| Revenue | | | | |
| Other Income | | | | |
| Other Agencies | 17,682.14 | 17,682.14 | 0.00 | 17,682.14 |
| Reimbursale Costs | 135,587.64 | 135,587.64 | 115,105.00 | 20,482.64 |
| Total Other Income | 153,269.78 | 153,269.78 | 115,105.00 | 38,164.78 |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | 0.00 | 33,863.00 | (33,863.00) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 33,863.00 | (33,863.00) |
| Total Revenue | 153,269.78 | <u>153,269.78</u> | 148,968.00 | 4,301.78 |
| Expenditures | | | | |
| Other Charges | | | | |
| Reimburseable - Library | 119,533.93 | 119,533.93 | 148,968.00 | 29,434.07 |
| Total Other Charges | 119,533.93 | 119,533.93 | 148,968.00 | 29,434.07 |
| Total Expenditures | 119,533.93 | 119,533.93 | 148,968.00 | 29,434.07 |
| Changes in Fund Balance | _33,735.85 | 33,735.85 | 0.00 | 33,735.85 |

Date: 3/28/2013, 10:47 AM

001 - General Fund 916 - Communication

| | | | | Total Budget \$ |
|-----------------------------|--------------------|-------------------|-------------------|-----------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| _ | | | | |
| Revenue | | | | |
| Grant Revenue | | | | |
| State Library | <u>343,176</u> .00 | <u>343,176.00</u> | 0.00 | 343,176.00 |
| Total Grant Revenue | 343,176.00 | 343,176.00 | 0.00 | 343,176.00 |
| Fees | | | | |
| Delivery Cost | 251,627.00 | 251,627.00 | 263,146.00 | (11,519.00) |
| Total Fees | 251,627.00 | 251,627.00 | 263,146.00 | (11,519.00) |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | _0.00 | 1,216.00 | (1,216.00) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 1,216.00 | (1,216.00) |
| Total Revenue | 594,803.00 | 594,803.00 | 264,362.00 | 330,441.00 |
| Expenditures | | | | |
| Services & Charges | | | | |
| Communication | (77.33) | (77.33) | 1,216.00 | 1,293.33 |
| Contractual Services | 189,015.64 | 189,015.64 | 263,146.00 | 74,130.36 |
| Postage | 2,529.73 | 2,529.73 | 0.00 | (2,529.73) |
| Total Services & Charges | 191,468.04 | 191,468.04 | 264,362.00 | 72,893.96 |
| Total Expenditures | 191,468.04 | 191,468.04 | 264,362.00 | 72,893.96 |
| Changes in Fund Balance | 403,334.96 | 403,334.96 | _0.00 | 403,334.96 |

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001 - General Fund 918 - Administration

| | | | | Total Budget \$ |
|-------------------------------|------------------|------------------|-------------------|-----------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| | | | | |
| Revenue | | | | |
| Grant Revenue | | | | |
| State Library | 85,794.00 | 85,794.00 | 0.00 | 85,794.00 |
| Federal Grants | <u>4,591.0</u> 0 | <u>4,591.0</u> 0 | 0.00 | 4,591.00 |
| Total Grant Revenue | 90,385.00 | 90,385.00 | 0.00 | 90,385.00 |
| Fees | | | | |
| JPA Member Fees | 95,820.00 | 95,820.00 | 92,880.00 | 2,940.00 |
| Administrative Fees | <u>1,350.0</u> 0 | 1,350.00 | 0.00 | 1,350.00 |
| Total Fees | 97,170.00 | 97,170.00 | 92,880.00 | 4,290.00 |
| Use of Money & Property | | | | |
| Interest Income | 1,126.02 | 1,126.02 | 1,500.00 | (373.98) |
| Total Use of Money & Property | 1,126.02 | 1,126.02 | 1,500.00 | (373.98) |
| Other Income | | | | |
| Miscelaneous Income | 0.94 | 0.94 | 0.00 | 0.94 |
| Total Other Income | 0.94 | 0.94 | 0.00 | 0.94 |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | 0.00 | 3,068.00 | (3,068.00) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 3,068.00 | (3,068.00) |
| Total Revenue | 188,681.96 | 188,681.96 | 97,448.00 | 91,233.96 |
| | | | | |
| Expenditures | | | | |
| Services & Charges | | | | |
| Printing | 216.55 | 216.55 | 0.00 | (216.55) |
| Professional Services | 386.58 | 386.58 | 15,756.00 | 15,369.42 |
| Contractual Services | 156,117.92 | 156,117.92 | 76,000.00 | (80,117.92) |
| Office Expense | 645.80 | 645.80 | 2,000.00 | 1,354.20 |
| Postage | 1,543.65 | 1,543.65 | 2,000.00 | 456.35 |
| Service Fees | 20.00 | 20.00 | 0.00 | (20.00) |
| Total Services & Charges | 158,930.50 | 158,930.50 | 95,756.00 | (63,174.50) |
| Other Charges | | | | |
| General Insurance | 0.00 | 0.00 | 1,692.00 | 1,692.00 |
| Total Other Charges | 0.00 | 0.00 | 1,692.00 | 1,692.00 |
| Total Expenditures | 158,930.50 | 158,930.50 | 97,448.00 | (61,482.50) |
| Changes in Fund Balance | 29,751.46 | 29,751.46 | 0.00 | 29,751.46 |

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001 - General Fund 922 - MVLS

| | Current Period Actual | Current Year Actual | Total Budget \$ - Original | Total Budget \$ Variance - Original |
|-------------------------------|--------------------------|------------------------|-------------------------------|-------------------------------------------|
| Revenue | | | | |
| Use of Money & Property | | | | |
| Interest Income | 403.57 | 403.57 | 500.00 | (96.43) |
| Total Use of Money & Property | 403.57 | 403.57 | 500.00 | (96.43) |
| Other Income | | | | |
| Other Agencies | 2,512.41 | 2,512.41 | 0.00 | <u>2,512.41</u> |
| Total Other Income | 2,512.41 | 2,512.41 | 0.00 | 2,512.41 |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | 0.00 | <u>7,000.00</u> | (<u>7,000.00</u>) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 7,000.00 | (<u>7,000.00</u>) |
| Total Revenue | 2,915.98 | <u>2,915.98</u> | <u>7,500.0</u> 0 | (<u>4,584.02</u>) |
| Expenditures | | | | |
| Personnel Expenses | | | | |
| Pension Fund/PER5 | 4,834.00 | 4,834.00 | 7,500.00 | 2,666.00 |
| Total Personnel Expenses | 4,834.00 | _4,834.00 | <u>7,500.00</u> | _2,666.00 |
| Total Expenditures | 4,834.00 | 4,834.00 | <u>7,500.0</u> 0 | 2,666.00 |
| Changes in Fund Balance | (<u>1,918.02</u>) | (<u>1,918.02</u>) | 0.00 | (<u>1,918.02</u>) |

001 - General Fund 923 - NSCLS

| | | | | Total Budget \$ |
|-----------------------------|----------------|--------------|-------------------|---------------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| | | | | |
| Revenue | | | | |
| Other Income | | | | |
| Reimbursale Costs | 3,200.00 | 3,200.00 | 1,600.00 | 1,600.00 |
| Total Other Income | 3,200.00 | 3,200.00 | 1,600.00 | 1,600.00 |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | 0.00 | 4,900.00 | (<u>4,900.00</u>) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 4,900.00 | (<u>4,900.00</u>) |
| Total Revenue | 3,200.00 | 3,200.00 | <u>6,500.00</u> | (<u>3,300.00</u>) |
| Expenditures | | | | |
| Personnel Expenses | | | | |
| Health | 3,821.31 | 3,821.31 | 6,500.00 | 2,678.69 |
| Total Personnel Expenses | 3,821.31 | 3,821.31 | 6,500.00 | 2,678.69 |
| Total Expenditures | 3,821.31 | 3,821.31 | <u>6,500.0</u> 0 | <u>2,678.69</u> |
| Changes in Fund Balance | (621.31) | (621.31) | 0.00 | (621.31) |

Date: 3/28/2013, 10:47 AM

NorthNet Library System

BUDGET TRANSFER/ADJUSTMENT

Program: Administration Month/Fiscal Year: April 2013

| Account Amount | Revenue Source: |
|------------------|-------------------------------------------------------|
| 918-3668 85,794 | CLSA |
| 918-3650 264,362 | Delivery Cost |
| | (revenue from Delivery) |
| | |
| | |
| | Expenditure Description: |
| 918-4220 343,656 | Contractual Services |
| nnovation Fund, | for PLS,Evergreen Migration project, Innovation Fund, |
| | Staff Development, ILL fulfillment, |
| | |
| 918-4303 6,500 | Annual Council meeting |
| | |
| | Explanation/Justification |
| | Year-end adjustments |
| Total 350,156 | |
| Total | Year-end adjustments |

| Approvals | |
|-----------|-----------|
| | |
| | |
| | Approvals |

NorthNet Library System

BUDGET TRANSFER/ADJUSTMENT

Program: Communication & Delivery

Month/Fiscal Year: April 2013

| Revenue Source: | Account | Amount |
|-------------------------------------|----------|-----------|
| CLSA | 916-3667 | 343,176 |
| Delivery Cost | 916-3650 | (264,362) |
| (move revenue to Admin) | | |
| | | |
| | | |
| Expenditure Description: | | |
| Contractual Services | 916-4220 | 78,814 |
| for PLS, ILL Fulfillment, OverDrive | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Explanation/Justification | | |
| Year-end adjustments | | |
| | | |
| | Total | 78,814 |

| | Approvals | |
|-------------------|-----------|--|
| System Director | | |
| | | |
| | | |
| NLS Council Chair | | |

4. An augmentation of the NLS Library-to-Go contract with Overdrive. Currently 27 libraries participate. Although started with grant funding, this activity is now funded by the participants. Using CLSA funding, for the Reference program, would permit licensing of additional titles and perhaps participation in Overdrive's Local Advantage program. The Steering Committee recommended \$42,368 of CLSA funds for Overdrive augmentation and further that the Administrative Council assign specific decisions about spending the funds to the group overseeing the Overdrive contract.

Recommended allocation of \$78,814 in CLSA funding:

| Local \$ | Purpose |
|-----------|--------------------------------------------------------------|
| 31,572 | PLS Base Contract Augmentation (does not include CLSA C&D \$ |
| | below) |
| 15,296 | PLS Contract Augmentation for Special Projects |
| 50,000 | Evergreen migration project |
| 150,000 | Innovation and staff development grants |
| 6,500 | Spring Administrative Council in-person meeting |
| 66,788 | Planned end of year fund balance |
| 30,000 | Pilot of Equinox ILL FulfILLment |
| \$350,156 | Total |

| CLSA | Purpose |
|--------|---------------------------------------------------------------------|
| \$ | |
| 6,446 | PLS contract additional services - C&D to manage NorthNet listservs |
| | and produce 8 newsletters distributed via listservs |
| 30,000 | Pilot of Equinox ILL FulfILLment - C&D |
| 42,368 | Overdrive contract augmentation CLSA Reference |
| | |
| 78,814 | Total |
| | |

Recommended allocation of \$350,156 local funding:

NorthNet Library System

BUDGET TRANSFER/ADJUSTMENT

Program: PLSEP Grant 11/12

Month/Fiscal Year: April 2013

| Revenue Source: | Account | Amount |
|-----------------------------------------------|----------|--------|
| Federal Grant | 849-3668 | 1,928 |
| | | |
| | | |
| | | |
| Expenditure Description: | | |
| Contractual Services | 849-3668 | 1,928 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Explanation/Justification | | |
| PLSEP grant from FY 11/12 thru September 2012 | | |
| | | |
| | Total | 1,928 |

| | Approvals | | | |
|-------------------|-----------|--|--|--|
| System Director | | | | |
| | | | | |
| | | | | |
| NLS Council Chair | | | | |

PLS Contract FY 13/14

| Personnel | Services |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | |
| | Administrative |
| System Director | Prepare the System Uniform Budget, Plan of Service and Annual Report in compliance with the requirements of CLSA as administered by the California State Library, subject to approval by the |
| Special Projects | NLS Administrative Council. |
| Consultant | Maintain and report records in compliance with CLSA and other applicable state and federal requirements. |
| Office Manager & Secretary | Coordinate and staff Council meetings 4 times a year and maintain regular communications with NLS Chair and Executive Committee. |
| Secretary | Prepare and distribute Council agenda packets and minutes. Make arrangements for Council meetings. |
| | Distribute legislative, CLSA, and other State Library correspondence. |
| | Administer and evaluate system contracts. |
| | Maintain rosters, directories, etc. |
| | Pursue funding opportunities (Grants, Partnerships, etc.). Represent and advocate for NLS regionally and statewide. |
| | Negotiate and monitor cooperative purchasing opportunities and contracts with vendors, |
| | consultants, other systems or regions including services authorized and funded by CLSA (delivery, reference, etc.). |
| | Support special projects and activities not mandated by CLSA as determined by NLS Council (costs to be negotiated with providers). |
| | Maintain files and records required by state and federal laws as well as applicable documents |
| | necessary for system business. |
| | Produce newsletter |
| | Manage all listserves |
| | Prepare form 700s for NorthNet and legacy systems |

Chief Financial Officer & Accounting Staff

Fiscal

Act as system's financial manager establishing separate accounts for all NLS funds.

Develop an annual budget in collaboration with NLS officers and Administrative Council for

programs or services to be provided in the subsequent fiscal year.

Monitor budget developed by Council Budget Committee.

Arrange for the receipt and deposit of State funds, member fee funds and other fees or revenues whether by grant application invoice or other means.

Prepare financial statements showing revenues, expenditures and reserves to be submitted to Council.

Prepare and execute payments on behalf of NLS to approved vendors, contractors, consultants, member libraries and others for services rendered,

in compliance with budget.

Invoice vendors.

Prepare 1099s for contractors.

Provide comprehensive revenue expenditure and reserve financial reports in accordance with requirements of CLSA or other State Library legislation and generally accepted accounting principles.

Maintain files and records as required by State and Federal laws and retention policies.

Submit the annual report for Special Districts to State Controller.

Arrange for annual independent financial audit.

Prepare annual statements of LAIF interest earned, Statement of Economic Interests.

Prepare controller report for NorthNet and legacy systems

NORTHNET Proposal FY 13/14

| Staff .467 FTE | | Administration | | 62,360.52 |
|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------|--------------|-------------------------------------------------|
| System Director Coordinator Office Manager Secretary | 10 hours/month @114.88/hour 28 hours/month @75/hour 28 hours/month @ 46.97hour 15 hours/month @42.21/hour | | | 13,780.80 25,200.00 15,781.92 7,597.80 |
| .334 FTE | | Accounting | | 43,284.72 |
| Finance Director Account Clerk | 30 hours/month@84.89/hour 28 hours/month@37.87hour | | | 30,560.40 12,724.32 |
| | 5 trips @180 mile@.565 per mile | Mileage | | 508.50 |
| | | | Total | 106,153.74 |
| | | | 10% Overhead | 10,615.37 |
| TOTAL =.8 FTE | | | Grand Total | 116,769.11 |

FY 12/13 PLS Amended contract was \$122,867

| | | | | NO | RTHNET | ΓLI | BRARY | ′ SY | STEM | | | | |
|------------------------|------------------|----------|----------------------|-----|---------------|----------|--------------|----------|----------|---------------|---------|----|--------------|
| | | | | MEI | MBERSHII | P D | UES FY 2 | 2013 | /2014 | | | | |
| | | | | | Tiers nl | IIC. | Cafeteri | a (F | Sased o | ո \$ ′ | 100,000 | Ru | daet) |
| | | | | | Source: Calif | | | | | | 100,000 | Du | uget) |
| | | | | , | Source. Cam | | elivery | | erDrive | | atabase | | |
| | | | | | | _ | Admin | | Admin | | Admin | F | Y 13/14 |
| | Population | (| Op. Budget | Mei | lembership | | Fiscal | | & Fiscal | | Fiscal | Ċ | Dues |
| Alpine | 1,176 | 2 | 223,723 | \$ | 500 | \$ | | \$ | 280 | \$ | 210 | \$ | 990 |
| Belvedere Tiburc | | | 1,662,444 | \$ | 1,000 | Ψ | | \$ | 200 | \$ | 210 | \$ | 1,210 |
| Benicia | 27,118 | | 2,154,130 | \$ | 1,000 | \$ | 1,530 | \$ | 280 | \$ | - | \$ | 2,810 |
| Butte | 221,388 | | 2,770,519 | \$ | 1,000 | \$ | - 1,000 | \$ | - | \$ | _ | \$ | 1,000 |
| Colusa | 21,593 | | 735,349 | \$ | 500 | \$ | 510 | \$ | 280 | \$ | 210 | \$ | 1,500 |
| Del Norte | 28,594 | | 250,598 | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 |
| Dixon | 27,068 | | 927,859 | \$ | 500 | \$ | 1,530 | \$ | 280 | \$ | - | \$ | 2,310 |
| Dominican | 21,000 | Ψ. | 32.,000 | \$ | 500 | Ÿ | .,000 | \$ | - | \$ | - | \$ | 500 |
| El Dorado | 182,498 | \$ | 3,335,224 | \$ | 2,000 | \$ | 510 | \$ | 560 | \$ | - | \$ | 3,070 |
| Folsom | 72,439 | _ | 1,524,663 | \$ | 1,000 | \$ | 1,020 | \$ | 560 | \$ | _ | \$ | 2,580 |
| Humboldt | 135,263 | | 3,109,495 | \$ | 2,000 | \$ | 1,020 | \$ | 280 | \$ | _ | \$ | 2,280 |
| Lake City | 64,784 | \$ | 1,045,000 | \$ | 500 | \$ | 1,530 | \$ | - | \$ | 210 | \$ | 2,240 |
| Larkspur | 12,014 | \$ | 721,886 | \$ | 500 | Ψ | 1,000 | \$ | | \$ | - 210 | \$ | 500 |
| Lassen | 34,577 | \$ | 177,085 | \$ | 500 | \$ | | \$ | 280 | \$ | 210 | \$ | 990 |
| Lincoln | 43,248 | | 764,267 | \$ | 500 | \$ | 510 | \$ | 280 | \$ | 210 | \$ | 1,500 |
| Marin | 139,822 | \$ | 14,108,404 | \$ | 3,000 | Ψ | 310 | \$ | 200 | \$ | 210 | \$ | 3,210 |
| Mendocino | 88,197 | \$ | 1,496,446 | \$ | 1,000 | \$ | 1,530 | \$ | | \$ | 210 | \$ | 2,740 |
| Mill Valley | 14,064 | • | 1,896,575 | \$ | 1,000 | φ | 1,550 | \$ | | \$ | 210 | \$ | 1,210 |
| Modoc | 9,705 | | 327,435 | \$ | 500 | ¢ | | \$ | 280 | \$ | 210 | \$ | 990 |
| | 14,308 | | | \$ | | \$ | | | | \$ | | | |
| Mono | 131,790 | | 1,142,606 | \$ | 500 3,000 | \$ | 1,530 | \$ | 280 | \$ | 210 | \$ | 990 5,090 |
| Napa Callaga | 131,790 | Φ | 7,550,476 | | | | | | 560 | | - | \$ | |
| Napa College Nevada | 00 444 | Φ. | 0.004.057 | \$ | 500 | \$ | 1,530 510 | \$ | - | \$ | - 240 | \$ | 2,030 |
| | 99,111 14,815 | \$ | 2,284,957 | | 1,000 500 | - | 510 | | 560 | | 210 | \$ | 2,280 780 |
| Orland | 188,539 | \$ | 290,770 5,204,056 | \$ | 3,000 | \$ | 510 | \$ | 280 | \$ | - | \$ | 4,070 |
| Placer Plumas | | | , , | | | - | 510 | | 560 | | 210 | \$ | |
| | 23,273 | \$ | 780,405 | \$ | 500 | \$ | | \$ \$ | 280 | \$ | 210 | \$ | 990 |
| Roseville | 120,593 | | 3,589,160 | \$ | 2,000 | \$ | 510 | | 560 | \$ | 210 | \$ | 3,280 |
| Sacramento | 1,355,916 | | 34,147,637 | \$ | 5,000 | \$ | 1,020 | \$ | - | \$ | - | \$ | 6,020 |
| St. Helena | 5,849 | | 1,121,552 | \$ | 500 | \$ | 1,530 | \$ | 280 | \$ | - | \$ | 2,310 |
| San Anselmo | 12,426 | | 758,264 | \$ | 500 | | | \$ | - | \$ | 210 | \$ | 500 |
| San Rafael | 58,136 | \$ | 2,854,100 | \$ | 2,000 | ф | E40 | \$ | - | \$ | 210 | \$ | 2,210 |
| SRJC | 7440 | ሎ | 000 004 | \$ | 500 | \$ | 510 | ሰ | | φ | 040 | \$ | 1,010 |
| Sausalito | 7,116 | | 693,334 | \$ | 500 | \$ | 1,530 | \$ | - | \$ | 210 | \$ | 2,240 |
| Shasta | 177,924 | | 2,150,631 | \$ | 1,000 | \$ | - | \$ | - | \$ 6 | - 040 | \$ | 1,000 |
| Siskiyou | 45,084 | \$ | 435,618 | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 |
| Solano Coll | 000.000 | <u>~</u> | 40.000.004 | \$ | 500 | <u>~</u> | 4.500 | Φ. | F00 | Φ. | | \$ | 500 |
| Solano | 360,323 | | 16,326,384 | \$ | 5,000 | \$ | 1,530 | \$ | 560 | \$ | 400 | \$ | 7,090 |
| Sonoma | 487,125 | | 15,329,137 | \$ | 5,000 | \$ | 1,530 | \$ | - | \$ 6 | 420 | \$ | 6,950 |
| Sutter | 95,800 | | 1,411,816 | \$ | 500 | \$ | 1,020 | \$ | 280 | \$ | 210 | \$ | 2,010 |
| Tehama | 63,950 | | 562,309 | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 |
| Trinity | 13,853 | | 328,628 | \$ | 500 | \$ | - | \$ | 280 | \$ | - | \$ | 780 |
| Willows | 13,458 | | 287,803 | \$ | 500 | \$ | | \$ | 280 | \$ | - | \$ | 780 |
| Woodland | 55,549 | | 1,723,911 | \$ | 1,000 | \$ | 1,020 | \$ | 280 | \$ | - | \$ | 2,300 |
| Yolo | 146,210 | | 6,395,612 | \$ | 4,000 | \$ | 510 | \$ | - | \$ | 210 | \$ | 4,720 |
| Yuba | 72,479 | \$ | 513,841 | \$ | 500 | \$ | 510 | \$ | 280 | \$ | - | \$ | 1,290 |
| | 4,698,289 | \$ | 143,114,109 | \$ | 57,500 | \$ | 23,970 | \$ | 9,520 | \$ | 4,830 | \$ | 95,820 |



2471 Flores Street, San Mateo, CA 94403 650-349-5538 Fax: 650-349-5089

www.northnetlibs.org

To: NorthNet Library System Steering Committee

From: Jane Light

Subject: Direction to Staff for Preparation of NLS FY13/14 Budget

Date: March 28, 2013

Your April 4 meeting will bring you up to date on the status of the FY12/13 NLS budget and will kick off the process of developing a budget for FY13/14. That process will begin with your giving staff direction about what you want to include. The purpose of this memo is to identify specific points on which we want direction.

First, PLS staff is approaching this task with a few assumptions, which are listed below and need to be validated (or not).

Assumptions:

- 1) CLSA funding for NLS will be essentially the same as in FY12/13 -- \$85,794 for System Administration and \$264,362 for other CLSA programs including Communications and Delivery (C&D) and Reference.
- 2) Member Dues (not the participation fees for Delivery, OverDrive and Databases that some libraries pay) will remain the same in FY13/14 as in FY12/13, totaling \$95,820.
- 3) In FY13/14 NLS will continue to contract with PLS for administrative services.
- 4) CLSA funding and local funds from member dues should be used to benefit the maximum number of members and the cooperative itself.
- 5) Special projects and activities should have a clearly articulated benefit NLS.
- 6) The FY13/14 budget will be balanced without using any of current fund balance or the additional \$66,788 that was planned to add to the Fund Balance in the actions taken at the Oct Admin Council meeting.

I. Budgeting CLSA \$ for programs other than System Administration

Some options for use of CLSA funds for C&D or Reference (can be mixed and matched and must meet program requirements as determined by State Library):

1) Use CLSA funds to pay for some of the delivery costs that are now paid through Member fees or are incurred directly by the members or through Marin Net.

Discussion: Fees for delivery totaled \$258,387. However, 22 of the 41 members did not participate in the NLS delivery contracts. And among those that did, the SNAP libraries and the libraries participating in the Sonoma County Shared ILS accounted for over \$200,000. Members in Marin County have their own contract for delivery.

Recommendation: Use some CLSA \$ to pay part of the delivery costs (C&D program of CLSA) incurred by the members. Those that handle their delivery via another group or method (US Mail, or other provider) would complete a claim form specifying the method of delivery used and NLS would pay the claim.

Question: Would the \$ be the same for each public library member or vary according to size or some other factor? (Some members may be incurring few costs due to low delivery activity and reimbursements should not exceed costs.)

2) Allocate some CLSA \$ to the Reference Program to pay data base subscription costs for member public library. Discussion: Only a few NLS libraries (14) subscribe thru NLS for a total of \$25,294 in FY12/13. As far as we know, all or nearly all libraries do purchase some databases or other online reference products.

Recommendation: None **Questions:** How many, if any, \$ should be allocated for this purpose?

How to distribute those \$ among the public library members?

3) Allocate some CLSA \$ to the Reference Program for Overdrive. Discussion: The Administrative Council did that this year when it adjusted its budget in October to reflect the addition of CLSA \$. It allocated about \$42,000 or approximately \$1000 per public library member. Libraries not participating in the Library-To-Go group but using Overdrive received an allocation of \$1000 that will be paid after receipt of a claim form.

Recommendation: None

Questions: How many, if any, \$ should be allocated for this purpose? How to distribute those \$ among the public library members?

4) Your ideas for how these CLSA \$ can be budgeted to benefit member library resource sharing and meet CLSA program requirements.

Please note that some fairly small portion of the CLSA \$ will be used for communications and delivery costs such as the Adobe Connect costs, NLS system office mailing costs, and costs of maintaining the website and listservs.

II. Funding for Innovation Grants and/or Staff Development grants

These grants, funded on a one-time basis with local funds after CLSA funds were received in FY13/14, have proven to be quite popular in terms of the number and \$ amount of the applications. The results and outcomes have not yet been reported or even experienced, however.

If the Administrative Council wishes to fund either of these, options include:

- 1) Use membership fee income remaining after funding System Administration costs not covered by CLSA for this purpose. Current estimate is approximately \$35,000 available. It should be noted that there are System Administration costs in addition to the PLS contract, such as auditing and other professional services, and the annual in-person Administrative Council meetings.
- 2) Exploring with CSL staff if use of CLSA reference \$ could be used for staff development and what parameters would be required.
- 3) Reallocate \$ unspent as of June 30 from projects approved for local funding at Oct Admin Council meeting. These might include the Evergreen migration project at \$50,000 and/or the \$30,000 local funds portion of the ILL fulfillment project (CLSA C&D funds were also \$30,000 budgeted for this program). If you go this route, specific action should be taken at the May 31 Admin Council meeting regarding these projects.
- 4) Your other ideas?

| | | | | ΙΝΟΓΙ | IIIN | let Libra | arie | 28 DU | 52 | | -e : | 5 2012 | 12 | UIS | | | | |
|---------------|----------|--------|----|----------|------------|-----------|----------|------------------|--------|--------|-----------------|---------|----------|----------|----------|----------|----|------------|
| | | | | | | | Total | | | | | | | | | | | |
| | | Base | | Delivery | Over Drive | | Da | tabase | Member | | | | | | | | ТО | TAL Dues & |
| Library | | Dues | | Admin | - | Admin | F | Admin | | Dues | D | elivery | O | verDrive | Da | atabase | | Fees |
| Alpine | \$ | 500 | \$ | 1 | 49 | 280 | \$ | 210 | \$ | 990 | | | \$ | 237 | \$ | 88 | \$ | 1,315 |
| Bel-Tib | \$ | 1,000 | \$ | 1 | 49 | - | \$ | 210 | \$ | 1,210 | | | | | \$ | 1 | \$ | 1,211 |
| Benicia | \$ | 1,000 | \$ | 1,530 | 49 | 280 | \$ | - | \$ | 2,810 | \$ | 13,271 | \$ | 1,145 | | | \$ | 17,226 |
| Butte | \$ | 1,000 | \$ | | \$ | - | \$ | - | \$ | 1,000 | | | | | | | \$ | 1,000 |
| Colusa | \$ | 500 | \$ | 510 | \$ | 280 | \$ | 210 | \$ | 1,500 | \$ | 3,244 | \$ | 438 | \$ | 328 | \$ | 5,510 |
| Del Norte | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 | | | \$ | 655 | \$ | 1,576 | \$ | 3,221 |
| Dixon | \$ | 500 | \$ | 1,530 | \$ | 280 | \$ | - | \$ | 2,310 | \$ | 6,390 | \$ | 543 | | | \$ | 9,243 |
| Dominican | \$ | 500 | \$ | - | \$ | - | \$ | - | \$ | 500 | \$ | - | | | | | \$ | 500 |
| El Dorado | \$ | 2,000 | \$ | 510 | \$ | 560 | \$ | - | \$ | 3,070 | \$ | 1,612 | \$ | 4,539 | | | \$ | 9,221 |
| Folsom | \$ | 1,000 | \$ | 1,020 | \$ | 560 | \$ | - | \$ | 2,580 | \$ | 6,448 | \$ | 2,082 | | | \$ | 11,110 |
| Humboldt | \$ | 2,000 | \$ | - | \$ | 280 | \$ | - | \$ | 2,280 | | | \$ | 3,702 | | | \$ | 5,982 |
| Lake Cty | \$ | 500 | \$ | 1,530 | \$ | - | \$ | 210 | \$ | 2,240 | \$ | 33,061 | | | \$ | 1 | \$ | 35,302 |
| Larkspur | \$ | 500 | \$ | - | \$ | - | \$ | - | \$ | 500 | Ė | | | | Ė | | \$ | 500 |
| Lassen | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 | \$ | 1,612 | \$ | 431 | \$ | 1,569 | \$ | 4,602 |
| Lincoln | \$ | 500 | \$ | 510 | \$ | 280 | \$ | 210 | \$ | 1,500 | \$ | 1,612 | \$ | 1,318 | \$ | 564 | \$ | 4,994 |
| Marin | \$ | 3,000 | \$ | _ | \$ | - | \$ | 210 | \$ | 3,210 | Ť | ,- | Ť | , | \$ | 1 | \$ | 3,211 |
| Mendocino | \$ | 1.000 | \$ | 1,530 | \$ | - | \$ | 210 | \$ | 2,740 | \$ | 44,517 | | | \$ | 1 | \$ | 47,258 |
| Mill Valley | \$ | 1.000 | \$ | - | \$ | _ | \$ | 210 | \$ | 1,210 | Ť | , | | | \$ | 1 | \$ | 1,211 |
| Modoc | \$ | 500 | \$ | _ | \$ | 280 | \$ | 210 | \$ | 990 | | | \$ | 364 | \$ | 1,361 | \$ | 2.715 |
| Mono | \$ | 500 | \$ | _ | \$ | 280 | \$ | 210 | \$ | 990 | | | \$ | 701 | \$ | 393 | \$ | 2,084 |
| Napa City-Cty | \$ | 3,000 | \$ | 1,530 | \$ | 560 | \$ | | \$ | 5,090 | \$ | 35,170 | \$ | 2.616 | Ψ | | \$ | 42,876 |
| Napa Coll | \$ | 500 | \$ | 1,530 | \$ | - | \$ | _ | \$ | 2,030 | \$ | 3,968 | Ψ | 2,010 | | | \$ | 5,998 |
| Nevada | \$ | 1.000 | \$ | 510 | \$ | 560 | \$ | 210 | \$ | 2,280 | \$ | - | \$ | 3,431 | \$ | 1,285 | \$ | 6,996 |
| Orland | \$ | 500 | \$ | - | \$ | 280 | \$ | | \$ | 780 | Ψ | | \$ | 408 | Ψ | 1,200 | \$ | 1,188 |
| Placer | \$ | 3,000 | \$ | 510 | \$ | 560 | \$ | _ | \$ | 4,070 | \$ | 1,612 | \$ | 6,399 | | | \$ | 12,081 |
| Plumas | \$ | 500 | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 | ۳ | 1,012 | \$ | 568 | \$ | 2,758 | \$ | 4,316 |
| Roseville | \$ | 2.000 | \$ | 510 | \$ | 560 | \$ | 210 | \$ | 3,280 | \$ | 1,612 | \$ | 3,693 | \$ | 1,689 | \$ | 10,274 |
| Sacramento | \$ | 5,000 | \$ | 1,020 | \$ | | \$ | | \$ | 6,020 | \$ | 6,448 | \$ | - 0,000 | Ψ | 1,000 | \$ | 12,468 |
| St. Helena | \$ | 500 | \$ | 1,530 | \$ | 280 | \$ | | \$ | 2,310 | \$ | 9,705 | \$ | 582 | | | \$ | 12,597 |
| San Anselmo | \$ | 500 | \$ | 1,000 | \$ | | \$ | | \$ | 500 | Ψ | 0,700 | Ψ | 002 | | | \$ | 500 |
| San Rafael | \$ | 2,000 | \$ | - | \$ | | \$ | 210 | \$ | 2,210 | - | | | | \$ | 1 | \$ | 2,211 |
| SRJC | \$ | 500 | \$ | 510 | Ψ | | Ψ | 210 | \$ | 1,010 | | | | | Ψ | <u>'</u> | \$ | 1,010 |
| Sausalito | \$ | 500 | \$ | - | \$ | | \$ | 210 | \$ | 710 | | | | | \$ | 1 | \$ | 711 |
| Shasta | \$ | 1,000 | \$ | - | \$ | - | \$ | 210 | \$ | 1,000 | | | | | Ψ | <u> </u> | \$ | 1,000 |
| Siskiyou | \$ | 500 | \$ | | \$ | 280 | \$ | 210 | \$ | 990 | | | \$ | 1,624 | \$ | 2,671 | \$ | 5,285 |
| Solano Coll | \$ | 500 | \$ | 1,530 | \$ | 200 | \$ | 210 | \$ | 2,030 | \$ | 1,872 | Φ | 1,024 | φ | 2,071 | \$ | 3,902 |
| Solano | \$ | 5.000 | \$ | 1,530 | \$ | 560 | φ | | \$ | 7,090 | \$ | 34,333 | \$ | 7,894 | | | \$ | 49,317 |
| Sonoma | \$ | 5,000 | \$ | 1,530 | \$ | 300 | \$ | 420 | \$ | 6,950 | \$ | | Φ | 7,094 | ¢ | 1 | \$ | 41,119 |
| | \$ | 500 | \$ | 1,020 | \$ | 280 | \$ | 210 | \$ | 2,010 | \$ | 6,448 | \$ | 2,090 | \$ | 1,092 | \$ | 11.640 |
| Sutter | _ | | | , | | | | | | | Ф | 0,440 | <u> </u> | | | | | , |
| Tehama | \$ | | \$ | - | \$ | 280 | \$ | 210 | \$ | 990 | <u> </u> | | \$ | 1,231 | \$ | 3,826 | | 6,047 |
| Trinity | \$ | 500 | \$ | - | \$ | 280 | \$ | - | \$ | 780 | | | \$ | 546 | <u> </u> | | \$ | 1,326 |
| Willows | \$ | 500 | \$ | 4 000 | \$ | 280 | | - | \$ | 780 | _ | 0.440 | \$ | 658 | | | \$ | 1,438 |
| Woodland | \$ | 1,000 | \$ | 1,020 | \$ | 280 | \$ | - | \$ | 2,300 | \$ | 6,448 | \$ | 1,605 | _ | 0.000 | \$ | 10,353 |
| Yolo | \$ | 4,000 | \$ | 510 | \$ | - | \$ | 210 | \$ | 4,720 | \$ | 3,224 | Ļ | | \$ | 6,086 | \$ | 14,030 |
| Yuba | \$ | 500 | \$ | 510 | \$ | 280 | \$ | - | \$ | 1,290 | \$ | 1,612 | \$ | 1,850 | <u> </u> | | \$ | 4,752 |
| | <u> </u> | | | | Ļ | | <u> </u> | | L. | | <u> </u> | | L. | | <u> </u> | | | |
| Total | \$ | 57,500 | \$ | 23,970 | \$ | 9,520 | \$ | 4,830 | \$ | 95,820 | \$: | 258,387 | \$ | 51,350 | \$ | 25,294 | \$ | 430,851 |

NorthNet Statement of Revenues and Expenditures From 7/1/2012 Through 3/28/2013

001 - General Fund 921 - NBCLS

| | | | | Total Budget \$ |
|-------------------------------|----------------|--------------|-------------------|-----------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| | | _ | _ | |
| Revenue | | | | |
| Use of Money & Property | | | | |
| Interest Income | 786.41 | 786.41 | 2,600.00 | (1,813.59) |
| Total Use of Money & Property | 786.41 | 786.41 | 2,600.00 | (1,813.59) |
| Other Income | | | | |
| Reimbursale Costs | 9,993.08 | 9,993.08 | 13,338.00 | (3,344.92) |
| Total Other Income | 9,993.08 | 9,993.08 | 13,338.00 | (3,344.92) |
| Budgeted Fund Balance | | | | |
| Budgeted Fund Balance | 0.00 | 0.00 | 43,371.00 | (43,371.00) |
| Total Budgeted Fund Balance | 0.00 | 0.00 | 43,371.00 | (43,371.00) |
| Total Revenue | 10,779.49 | 10,779.49 | 59,309.00 | (48,529.51) |
| Expenditures | | | | |
| Personnel Expenses | | | | |
| Pension Fund/PERS | 42.40 | 42.40 | 0.00 | (42.40) |
| Health | 34,662.74 | 34,662.74 | 59,209.00 | 24,546.26 |
| Total Personnel Expenses | 34,705.14 | 34,705.14 | 59,209.00 | 24,503.86 |
| Services & Charges | | | | |
| Membership Fees/Dues | 0.00 | 0.00 | 100.00 | 100.00 |
| Total Services & Charges | 0.00 | 0.00 | 100.00 | 100.00 |
| Total Expenditures | 34,705.14 | 34,705.14 | 59,309.00 | 24,603.86 |
| Changes in Fund Balance | (23,925.65) | (23,925.65) | 0.00 | (23,925.65) |
| Ending Fund Balance | (23,925.65) | (23,925.65) | 0.00 | (23,925.65) |

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NorthNet Statement of Revenues and Expenditures From 7/1/2012 Through 3/28/2013

100 - Grant Fund 849 - NorthNet PLSEP Grant 11/12

| | Current Period Actual | Current Year Actual | Total Budget \$ - Original | Total Budget \$ Variance - Original |
|--------------------------|--------------------------|------------------------|-------------------------------|-------------------------------------|
| | | | | |
| Revenue | | | | |
| Grant Revenue | | | | |
| Federal Grants | 1,928.00 | 1,928.00 | 0.00 | 1,928.00 |
| Total Grant Revenue | 1,928.00 | 1,928.00 | 0.00 | 1,928.00 |
| Total Revenue | 1,928.00 | 1,928.00 | 0.00 | 1,928.00 |
| Expenditures | | | | |
| Services & Charges | | | | |
| Contractual Services | 1,928.00 | 1,928.00 | 0.00 | (1,928.00) |
| Total Services & Charges | 1,928.00 | 1,928.00 | 0.00 | (1,928.00) |
| Total Expenditures | 1,928.00 | 1,928.00 | 0.00 | (<u>1,928.00</u>) |
| Changes in Fund Balance | 0.00 | 0.00 | 0.00 | 0.00 |
| Ending Fund Balance | 0.00 | 0.00 | 0.00 | 0.00 |

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NorthNet Statement of Revenues and Expenditures From 7/1/2012 Through 3/28/2013

100 - Grant Fund 850 - 21st Century Cooperative Service Model

| | | | | Total Budget \$ |
|--------------------------|------------------|--------------|-------------------|-----------------|
| | Current Period | Current Year | Total Budget \$ - | Variance - |
| | Actual | Actual | Original | Original |
| | | | | |
| Revenue | | | | |
| Grant Revenue | | | | |
| Federal Grants | 19,200.00 | 19,200.00 | 20,000.00 | (800.00) |
| Total Grant Revenue | 19,200.00 | 19,200.00 | 20,000.00 | (800.00) |
| Total Revenue | <u>19,200.00</u> | 19,200.00 | 20,000.00 | (800.00) |
| Expenditures | | | | |
| Services & Charges | | | | |
| Contractual Services | 12,387.50 | 12,387.50 | 10,300.00 | (2,087.50) |
| Travel & Meetings | 6,812.50 | 6,812.50 | 9,700.00 | 2,887.50 |
| Total Services & Charges | 19,200.00 | 19,200.00 | 20,000.00 | 800.00 |
| Total Expenditures | <u>19,200.00</u> | 19,200.00 | 20,000.00 | 800.00 |
| Changes in Fund Balance | 0.00 | 0.00 | 0.00 | 0.00 |
| Ending Fund Balance | 0.00 | 0.00 | 0.00 | 0.00 |

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